New Castle County Sewer Fund Financial Projections As of 12/31/2019

Fiscal Years 2020-2023

| Sewer Fund (In Millions) | 2020 | 2021 | 2022 | 2023 Comments |
|---|---------------|---------------|--------------|------------------------------------|
| Sewer Rate Stabilization Reserve - July 1 | \$16.6 | \$16.7 | \$14.9 | \$7.7 |
| Revenues: | | | | |
| Sewer Charges Collection | \$71.0 | \$71.4 | \$71.7 | \$72.1 .5% Annual Growth |
| Capital Recovery Fees-Current Year | \$6.9 | \$7.0 | \$7.2 | \$7.3 2% Annual Growth |
| Capital Recovery Fees-Prior Years | \$4.1 | \$4.0 | \$3.9 | \$0.0 Activity |
| Other Revenues | \$5.7 | \$4.9 | \$5.0 | \$5.1 Activity |
| Total Revenues | \$87.7 | \$87.3 | \$87.7 | \$84.5 |
| Expenditures: | | | | |
| Total Personnel Costs | \$22.1 | \$23.0 | \$23.9 | \$24.8 4.0% Annual Growth |
| Total Non-Personnel Costs | \$36.4 | \$37.7 | \$39.2 | \$40.8 4.0% Annual Growth |
| Debt Service | \$26.5 | \$26.3 | \$29.6 | \$29.5 2021 (\$60M) New Bond Issue |
| Cash To Capital | \$2.8 | \$2.5 | \$2.6 | \$2.7 Fleet Purchases |
| Total Expenditures | \$87.8 | \$89.5 | \$95.3 | \$97.8 |
| Revenues over (under) Expenditures | (\$0.1) | (\$2.2) | (\$7.5) | (\$13.3) |
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| Add - Prior Year Revert Purchase Order Cancellation | \$0.5 | \$0.5 | \$0.5 | \$0.5 |
| Rainy Day Reserve Allocation FY | (\$0.2) | (\$0.1) | (\$0.1) | (\$0.2) |
| *Sewer Rate Stabilization Reserve - June 30 | \$16.7 | \$14.9 | \$7.7 | (\$5.3) |
| Capital Recovery Fee - Prior Years - June 30 | \$7.9 | \$3.9 | \$0.0 | \$0.0 |
| Rainy Day Reserve - Sewer Fund - June 30 | \$16.4 | \$16.7 | \$16.8 | \$16.9 |
| Total | \$41.0 | \$35.4 | \$24.5 | \$11.6 |

^{*}Sewer Rate Stabilization Reserve excludes unrealized change in investments.